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<th>Reaction/ Response</th>
<th>Initial Actions Taken</th>
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| Demands already addressed                                           | (initial actions taken by June 11) | • Established George Floyd Memorial Scholarship  
• Donated to the Harold Menzile North Community YMCA Youth & Teen Enrichment Center  
• Donated to A Mother’s Love  
• Encouraging individual contributions (can also share BSA list when available) |
| Carleton makes a substantial donation to small Black businesses damaged in Minneapolis due to looting and vandalism | Yes                |                                                                                                                                                      |
| Demands that can be addressed immediately                           | (starting June 2020 and in some cases continuing into 20-21 academic year) |                                                                                                                                                      |
| Institutional commitment to Africana Studies and Black student life on campus, conveyed in, for example, widespread participation in, and resources for, Africana Studies Week, attendance at Africana Studies events by professors, and advertisement of Africana Studies as a viable major | Yes                | • Consult with Africana Studies faculty about best means of supporting and promoting such events and generating larger attendance  
• Work with faculty and staff across campus to publicize and promote Africana Studies as a desirable major (e.g., improved website and recruitment materials) |
<p>| Mandatory anti-racist training for all incoming and current faculty, staff, and administrators | Yes                | • Tuesday Group’s intention is that such training should be required of all employees in the 2020-21 academic year. We have already begun pursuing with the Faculty Affairs Committee ways to provide anti-racism workshops for faculty, and there is a widespread desire to hold such workshops as soon as possible. We will also be consulting with SAC and Forum staff groups. |</p>
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<td>Efforts to recruit international Black students from a greater variety of Caribbean and African countries</td>
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<td>More Black parents on the Parent Advisory Council</td>
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**Create CEDI Action Team (including Human Resources expertise) to plan such training—with a goal of beginning such training Fall 2020**
- Online training to be considered as immediate measure
- Training also to be mandatory for major volunteer groups (e.g., Board of Trustees, Alumni Council, Career Center Advisory Board, Parents Advisory Council, Alumni Admissions Board)

**Carleton security undergoes mandatory anti-racist training to improve the way that persons in uniform interact with Black people and other persons of color**
- Gather and share details with students about current anti-bias training given to officers
- John Bermel to implement required anti-racism training by September 30, 2020
- Stronger recruitment efforts to diversify the Security Office

**Efforts to recruit international Black students from a greater variety of Caribbean and African countries**
- Admissions has already begun to expand international recruitment efforts to these regions --and that will continue
- Additional international student scholarship funds will be targeted to these regions
- Continue pursuing donors for additional scholarships targeted to students from these regions

**More Black parents on the Parent Advisory Council**
- At present, there are 3 PAC members identifying as Black (an additional 8 are mixed race). Special priority will be given to identifying and recruiting Black parents to join
- For low- and middle-income PAC parents coming from outside the region, the College will reimburse travel costs for attending meetings
- We also have 6 members of our 32 member Board of Trustees (19%) that identify as Black, and we have placed a priority on recruiting Black members for our governing board
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| Demands that currently require further examination and response | (starting summer 2020 and continuing into 2020-21 academic year) | - Interested students and faculty meet with Associate Dean Al Montero (responsible for coordinating BIPOC faculty recruitment) discuss the College's strategies for recruiting and retaining a diverse faculty and past results in both direct tenure-track hires and position conversions to tenure-track  
- In light of College fiscal constraints, Dean of the College will consult with the Faculty Curricular Planning Committee on wisdom of (a) making direct tenure-track hires as opposed to position conversions and (b) When faculty lines become open, consider designating them for additional BIPOC hires |
| Carleton show an institutional commitment to support and retain extant Black tenure-track faculty, and make an effort to turn visiting professorships and post-doctoral positions into tenure-track positions | Endorse goal, but must devise effective strategy | - Dean of Students and OIIL Director to review OIIL staffing, funding, and program focus, with recommendations by the end of August.  
- Student Life Division to convene focus groups (starting summer 2020) to assess use and impact of Stimson House/Intercultural Center  
- Continue to push aggressively for renewal of TRIO grant and develop contingency plans to provide needed services to students if grant is not renewed (one year of continuation funding already set aside) |
| Immediate establishment of a Black Center on campus and More resources and funds for the Office of Intercultural and International Life (OIIL) in order to expand programming and create levels of advocacy, initiatives, and workshops for students of color | These two demands are interconnected and should be taken up together. Endorse overall goal of excellent and appropriately-funded community space and programming focused on the needs of Black students but must devise effective strategy | - Admission and Financial Aid offices to examine feasibility of tying loan levels to income. Such models would need to be reviewed by the Admission and Financial Aid Committee (AFAC), with expanded input from relevant staff and student leadership from the BSA/ACA/MOC |
| Funding in the form of grants instead of loans for Black low-income students | Endorse goal as part of larger effort to make Carleton as affordable and accessible as possible | - Admission and Financial Aid offices to examine feasibility of tying loan levels to income. Such models would need to be reviewed by the Admission and Financial Aid Committee (AFAC), with expanded input from relevant staff and student leadership from the BSA/ACA/MOC |
to all low-income students

Other Actions to be taken:
- Achieving this goal will require substantial additional resources. Carleton’s commitment to meeting the full need of all admitted students and to offering only need-based financial aid, have made scholarships the principal focus of the current fundraising campaign and certainly of forthcoming campaigns as well
- Complete current $5M fundraising “matching challenge” for scholarships for low-income and first-generation students ($1,063,347 left to go)
- Seek to identify donors who might fund additional matching challenges

Demand to be considered separately as part of Carleton’s financial response to pandemic

Highest paid administrators give up a percentage of their salary to help address the College’s fiscal constraints

Additional ideas that Tuesday Group would like to explore in Summer 2020

Develop and circulate a summer reading list on racism and injustice, perhaps with an assignment for all members of the community

Cancel classes one day in early fall and do a “teach-in” on racism and injustice (like done post-Katrina)

Have the Advisory Committee on Student Life complete its proposal for reconstituting the “first-year reading program” no later than September 2020. The first book should be focused on issues of race/privilege

Meet with the Northfield Police to address student experiences of aggressions and micro-aggressions

Expand NSW diversity training to include anti-racism training; develop a multi-year anti-racism curriculum for all students

Create an issue of the Carleton Voice on the Black experience at Carleton